ALMONTE GENERAL HOSPITAL FOUNDATION

FINANCIAL STATEMENTS

MARCH 31, 2026

Independent Auditor's Report

Statement of Financial Position

Statement of Changes in Fund Balances

Statement of Operations

Statement of Cash Flows

Notes to the Financial Statements

KELLY HUIBERS MCNEELY
PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Board of Almonte General Hospital Foundation

Qualified Opinion

We have audited the accompanying financial statements of Almonte General Hospital Foundation ("the Foundation"), which comprise the statement of financial position as at March 31, 2026, and the statements of changes in fund balances, operations, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2026, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

In common with many not-for-profit organizations, the Foundation derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenditures, and cash flows from operations for the years ended March 31, 2026 and 2025, current assets as at March 31, 2026 and 2025, and fund balances as at the beginning and the end of the years ended March 31, 2026 and 2025. Our audit opinion on the financial statements for the year ended March 31, 2025 was also qualified because of the possible effects of this limitation in scope.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kelly Huibers McNeely Professional Corporation

Stittsville, Ontario
June 25, 2026

Authorized to practise public accounting by
The Chartered Professional Accountants of Ontario

ALMONTE GENERAL HOSPITAL FOUNDATION

STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2026

	2026	2025
ASSETS		
CURRENT ASSETS		
Cash	$ 1,490,732	$ 1,651,142
Investments (note 3)	1,972,964	961,838
Accounts receivable (note 4)	9,080	135,065
Prepaid expenses	1,887	1,686
	$ 3,474,663	**$ 2,749,731**
LIABILITIES AND FUND BALANCES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	$ 3,331	$ 11,600
Deferred revenue	15,903	23,906
Grants payable to Almonte General Hospital (note 4)	281,376	316,115
	300,610	351,621
FUND BALANCES		
Unrestricted	1,798,223	2,177,621
Internally restricted	57,259	57,259
Externally restricted	321,464	163,230
Endowment	997,107	-
	3,174,053	2,398,110
	$ 3,474,663	**$ 2,749,731**

APPROVED BY THE BOARD

Director

Director

The accompanying notes are an integral part of these financial statements.

ALMONTE GENERAL HOSPITAL FOUNDATION

STATEMENT OF CHANGES IN FUND BALANCES

FOR THE YEAR ENDED MARCH 31, 2026

	Unrestricted 2026	Internally Restricted 2026	Externally Restricted 2026	Endowment 2026	Total 2026	Total 2025
FUND BALANCES - BEGINNING OF YEAR	$ 2,177,621	$ 57,259	$ 163,230	$ -	$ 2,398,110	$ 3,911,238
Excess (deficiency) of revenue over expenditures	589,838	-	188,998	(2,893)	775,943	(1,513,128)
Transfers (note 2)	(969,236)	-	(30,764)	1,000,000	-	-
FUND BALANCES - END OF YEAR	**$ 1,798,223**	**$ 57,259**	**$ 321,464**	**$ 997,107**	**$ 3,174,053**	**$ 2,398,110**

The accompanying notes are an integral part of these financial statements.

ALMONTE GENERAL HOSPITAL FOUNDATION

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2026

	Unrestricted 2026	Restricted 2026	Endowment 2026	Total 2026	Unrestricted 2025	Restricted 2025	Endowment 2025	Total 2025
REVENUE								
Donations and fundraising (note 5)	$ 1,371,049	$ 314,655	$ -	$ 1,685,704	$ 1,529,972	$ 610,965	$ -	$ 2,140,937
Net investment income	50,912	-	-	50,912	145,126	-	-	145,126
	1,421,961	314,655	-	1,736,616	1,675,098	610,965	-	2,286,063
EXPENDITURES								
Bank charges, commissions and investment management fees	22,845	-	2,893	25,738	18,787	-	-	18,787
Consulting and professional fees	28,870	-	-	28,870	23,948	-	-	23,948
Fundraising, advertising and recognition (note 5)	50,057	-	-	50,057	430,776	-	-	430,776
Information technology	8,208	-	-	8,208	5,492	-	-	5,492
Office	5,670	-	-	5,670	8,109	-	-	8,109
Salaries and benefits	304,709	-	-	304,709	316,124	-	-	316,124
Special events	32,249	-	-	32,249	31,619	-	-	31,619
	452,608	-	2,893	455,501	834,855	-	-	834,855
EXCESS OF REVENUE OVER EXPENDITURES BEFORE GRANTS	969,353	314,655	(2,893)	1,281,115	840,243	610,965	-	1,451,208
Grants to Almonte General Hospital (note 4)	365,131	125,657	-	490,788	360,919	2,441,563	-	2,802,482
Other grants (note 6)	14,384	-	-	14,384	161,854	-	-	161,854
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	**$ 589,838**	**$ 188,998**	**$ (2,893)**	**$ 775,943**	**$ 317,470**	**$ (1,830,598)**	**$ -**	**$ (1,513,128)**

The accompanying notes are an integral part of these financial statements.

ALMONTE GENERAL HOSPITAL FOUNDATION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2026

	2026	2025
CASH PROVIDED BY (USED IN)		
OPERATING ACTIVITIES		
Excess (deficiency) of revenue over expenditures	$ 775,943	$ (1,513,128)
Net change in non-cash working capital items:		
Accounts receivable	125,985	(115,856)
Asset held in trust	-	195,000
Prepaid expenses	(201)	7,595
Accounts payable and accrued liabilities	(8,269)	3,732
Deferred revenue	(8,003)	23,693
Grants payable to Almonte General Hospital	(34,739)	128,200
	850,716	(1,270,764)
INVESTING ACTIVITIES		
Net change in investments	(1,011,126)	(32,469)
CHANGE IN CASH	(160,410)	(1,303,233)
CASH - BEGINNING OF YEAR	1,651,142	2,954,375
CASH - END OF YEAR	**$ 1,490,732**	**$ 1,651,142**

The accompanying notes are an integral part of these financial statements.

ALMONTE GENERAL HOSPITAL FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2026

1. PURPOSE OF THE FOUNDATION

The Almonte General Hospital Foundation ("the Foundation") was incorporated on March 23, 2001 without share capital under the laws of Ontario. It is a registered charity under the laws of the Income Tax Act.

The purpose of the Foundation is to raise money for projects and equipment for Almonte General Hospital.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The principal accounting policies of the Foundation are summarized as follows:

Investments

Investments are recorded at fair value with changes in the market value being recorded as part of net investment income in the Statement of Operations. Commission fees on stock gifts are included in net investment income.

Revenue Recognition

The Foundation follows the restricted fund method of accounting for contributions.

Grants and donations are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Fundraising revenue is recognized as revenue in the period in which the related event has occurred provided the amount has been received or the amount to be received can be reasonably estimated and collection is reasonably assured. Investment income is recognized in the period earned.

Restricted contributions are recorded as either revenue of the Restricted Fund or the Endowment Fund, as appropriate.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund Accounting

The accounts of the Foundation are maintained in accordance with the principles of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board of Directors. Any transfers between the funds are made when it is considered appropriate and authorized by the Board of Directors.

For financial reporting purposes, the accounts have been classified into the following funds:

- The Unrestricted Fund accounts for the Foundation's general fundraising, granting, and administrative activities. Unless otherwise specified, any investment income earned is included in the Unrestricted Fund.

- The Internally Restricted Fund represents funds set aside to meet the computerized tomography (CT) commitment (see note 8).

- The Externally Restricted Fund reflects the value of designated donations which have not been distributed to the Hospital as at the end of the year. As per the Foundation's policy, a 10% administrative fee is charged on restricted donations; any such amount is shown as an interfund transfer on the Statement of Changes in Fund Balances. During the year, $30,764 was transferred from the Externally Restricted Fund to the Unrestricted Fund.

- The Endowment Fund was created by the Board of Directors in 2025 using $1,000,000 of the net proceeds of a gift from Gene and Millie Simpson. As per the Foundation's policy, the funds are to be held in perpetuity.

Contributed Materials and Services

Contributions received in the form of materials and services are recorded at fair value at the date of the contribution when the fair value can be reasonably estimated and when the materials and services are used in the normal course of operations.

A substantial number of volunteers contribute a significant amount of their time each year. Due to the difficulty of determining the fair value, such contributions are not recognized in these financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Accounting Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenditures during the reporting periods. Actual results could differ from these estimates.

3. INVESTMENTS

	2026	2025
Cash and cash equivalents	$ 869,386	$ 790,711
Guaranteed investment certificates	168,905	171,127
Mutual funds	934,673	-
	$ 1,972,964	**$ 961,838**

Guaranteed investment certificates mature between October 2026 to March 2027 and earn interest at rates ranging from 2.65% to 2.75% per annum.

4. RELATED PARTY TRANSACTIONS

The Foundation is related to the Almonte General Hospital ("the Hospital") by virtue of its economic interest with the entity. The Foundation raises funds to support the Hospital. The Hospital is a separate entity and reports to its own Board of Directors.

Included in accounts receivable at March 31, 2026 is $nil (2025 - $1,695) that is due from the Hospital. Balances owing arise from the net of salaries, employee benefits, and supplies paid by the Hospital on behalf of the Foundation during the year less cash transfers, employee contributions and capital grants provided by the Foundation. Any balances owing are typically settled in the short term. All transactions are recorded at the exchange amount, which is the amount established and agreed to by the related parties.

At March 31, 2026, there is a balance owing to the Hospital for $281,376 (2025 - $316,115).

5. CONTRIBUTED MATERIALS AND SERVICES

Included in donations and fundraising revenue, and fundraising, advertising and recognition expense is $13,489 (2025 - $155,711) of goods provided without the exchange of monetary compensation. The amounts are determined based on the estimated fair value provided by a third party for similar transactions. These donated goods consist of items used in the Foundation's fundraising efforts such as prizes for raffles and lotteries. In addition, included in donations and fundraising revenue is $420,627 (2025 - $154,238) of donated investments / marketable securities.

6. OTHER GRANTS

The Foundation has entered into partnership agreements with community organizations to jointly benefit from lottery initiatives. Other grants represent the shared net proceeds paid to those community partners.

7. FINANCIAL INSTRUMENTS

The Foundation's financial instruments consist of cash, investments, accounts receivable, accounts payable and accrued liabilities, and amounts due from/to the Hospital. It is Management's opinion that, unless otherwise stated, the fair value of these instruments is not materially different than their cost and that the Foundation is not exposed to significant interest rate, market or credit risk.

Interest Risk

The Foundation's fixed income investments have fixed interest rates. The fair value of these instruments fluctuates with changes in market rates of interest.

Market Risk

The Foundation's investments in publicly traded securities exposes the Foundation to market risks as equity investments are subject to price changes in an open market.

8. COMMITMENTS

The Foundation has entered into a minimum funding commitment to provide the Hospital with a total of $3,000,000 from April 2020 to March 2027 to support the purchase of a computerized tomography (CT). As at March 31, 2026, the Foundation has advanced all but $216,000 of this commitment. There is approximately $230,000 included within restricted funds for this purpose.